

**GUIDANCE FOR THE SEPTEMBER 2023 MEETING OF THE BOARD OF TRUSTEES:
CONTINUING TO PLAN FOR A VIBRANT FUTURE STATE**

WHEREAS, the *Plan for Strategic Actions to Take Charge of Our Future* (“Plan”) was endorsed by the Board of Youngstown State University (“YSU or University”) in June 2020;

WHEREAS, there have been five various constituencies-engaged YSU Future State conversations that have set the context for YSU in the current and emerging higher education landscape;

WHEREAS, the Board anticipates in September, the presentation of a “renewed” Plan that considers past accomplishments which have been reported to the Board via various committees since the Plan was endorsed;

WHEREAS, all such actions have had the purpose to position the University as an institution of choice, not only by students, faculty and staff, but also by candidates to be considered for the position of President.

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees anticipates the receipt of a Resolution related to the Fall 2023 14th-day Preliminary Headcount that considers any and all aspects of any such similar or sustainability-related Resolutions from previous years;

BE IT RESOLVED, “that should actual enrollment exceed budgeted projections, any revenues in excess of budgeted amounts shall be used to lessen the university’s structural budget deficit*”;

BE IT RESOLVED, that the Board anticipates via the appropriate Committees in September 2023, discussion regarding enrollment planning that considers marketing as a foundational strategy to exploit geotargeted markets; a written report on how the FY-24 budget and henceforth has been enhanced given the strategies implemented to optimally assure the allocation of the non-instructional personnel budget; and a comprehensive written report on varied designs of the Academic Portfolio that aligns with the University Mission, Plan, and the workforce needs of the region, and as appropriate, beyond.

*YSU Board of Trustees Resolution (May 25, 2023): RESOLUTION TO APPROVE THE UNIVERSITY’S STRATEGY FOR THE 2024 FISCAL YEAR BUDGET