



**YOUNGSTOWN STATE UNIVERSITY  
BOARD OF TRUSTEES'  
RESOLUTION TO TAKE CHARGE OF OUR FUTURE: A PLAN FOR  
STRATEGIC ACTION  
COMMUNITY ENGAGEMENT AND VALUES/MISSION/VISION**

**WHEREAS**, Youngstown State University will Take Charge of its Future through a campus-involved creation of a Plan for Strategic Action that has been informed by prior Board Resolutions (December 6, 2018; March 7, 2019; June 6, 2019; September 5, 2019); and

**WHEREAS**, both during and prior to the Fall, 2019 Semester, significant engagement with the academic areas via the leadership of the Provost has taken place via engaging conversations and interactions with the deans, department chairs, and department faculty, including conversations regarding academic excellence, student success, and interdisciplinary collaborations; and

**WHEREAS**, also during the Fall, 2019 Semester, significant engagement with academic support areas has occurred resulting in the creation of “unit-specified mission, quality, and attributes statements” along with outlines of topical areas for “unit-specified procedures”, finalized through consultation with faculty and staff in both the academic and non-academic areas, constituting a major step in the development of President-endorsed procedures as anticipated by the June 6, 2019 Board Resolution; and

**WHEREAS**, an important component of the Plan for Strategic Action will include optimizing our Collective Impact with the Region that intersects in significant and substantial ways with Academic Distinction and Discovery of Knowledge, Student Futures and Lifelong Learning and Collective Impact with the Region as illustrated by the President at an April 2019 Town Hall meeting; and

**WHEREAS**, it is important to ensure that the substantial and collective energies of the institution’s faculty, staff and students via the departments, colleges, clubs, student groups and other collectives of individuals and groups be categorized and organized so as to optimize our Collective Impact with the Region;

**NOW, THEREFORE, BE IT RESOLVED**, that a framework for an optimized Collective Impact with the Region focused on what helps regions and communities thrive, in particular Prosperity and Equity; Health; Education; and Arts & Culture is hereby endorsed through the development of a mutually beneficial Plan for Strategic Action, so as to include as part of the University’s visioning, consideration of an institutional focus on our mission-critical role as an anchor institution; and



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The Office of Academic Affairs and other identified institutional stakeholders most involved in community engagement will develop an approach to catalog such activities and initiatives and to develop appropriate policies and procedures including an approach to assess and prioritize mutually beneficial Collective Impact with the Region and will annually update the Board's Institutional Engagement Committee on the initiatives, actions and outcomes of implementing such an approach; and

**BE IT FURTHER RESOLVED** that Faculty, Students and Staff will continue to be engaged so as to inform and enhance the mission, vision, and values statements of the University as it continually adapts to changing times for the benefit of academic excellence, student success, and mutually beneficial community engagement.